**STRATEGIC FRAMEWORK – Development of the Delivery Plan**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **DOMAIN** |  | **STRATEGIC ACTION** | **SUPPORTING ACTIONS** | **TIMESCALE** |  | **COST** | **STATUS** |
| **Strategic Objectives** | | | | | | |  |
| **Drive Inclusive Economic Growth** | 1.1 | Production of a **LEP Social Value Charter** to include social value, diversity and widespread Inclusion | Development of a social value scorecard across all LEP Programmes | 6 months |  | £10k | To be initiated |
|  |  |  | Embrace learning from best practice | Ongoing |  |  |  |
| **Drive a culture of diversity collaboration and inclusion** |  | Develop a **Stakeholder Engagement Plan** | Arrange a mini conference and a series of area-specific sessions for the districts | 3 months |  | £10k | Commenced |
| **Support and Enable the Lancashire Plan** | 1.2 | Ensure the LIS steers the delivery of the **Independent Economic Review** | Commission of Economic Forecast Model and data for Lancashire | 12 months |  | £50k (committed) | Commenced |
| **Leverage Internationalisation** | 1.3 | Commission an **Internationalisation Strategy** for Lancashire | Establish an Investment Strategy Sub-group of the Board | 6 months |  | £50k | Commenced |
|  |  |  | Identify potential candidates for Board representation with relevant skills and global experience | 3 months |  |  | To be initiated |
|  |  |  | Develop an Industrial Directory | 6 months |  |  | To be initiated |
| **Pillars of Growth** | | | | | | |  |
| **Food and Agriculture** | 2.1 | Complete the **Covid 19 Response** | Encourage changes to local procurement policy | 3 months |  | £10k | To be initiated |
|  |  |  | Explore transfer of aerospace engineering skills to agri-tech | 6 months |  |  | Commenced |
|  | 2.2 | Development of the **Sector Plan for Food & Agriculture** | Widen membership of the group to include poultry and Duchy | 6 months |  |  | To be initiated |
|  |  |  | Prepare the post-Brexit Skills Strategy | 18 months |  |  | To be initiated |
| **Manufacturing** | 2.3 | Develop the **Sector Plan for Manufacturing** | Review composition of current manufacturing group and possibly split into two | 12 months |  | £10k | Commenced |
|  |  |  | Utilise key events such as MIPM to build networks and relationships | Ongoing |  |  |  |
|  |  |  | Identify board members for Skills Advisory Panel who can bridge across sector groups | 3 months |  |  | Commenced |
|  |  |  | Development of an Investment Fund for Manufacturing | 12 months |  |  | Commenced |
|  | 2.4 | Develop a **Manufacturing Campaign for Lancashire** |  | 3 months |  |  | To be initiated |
|  | 2.5 | Develop an **Aerospace Recovery Plan** | Convene the Business Task Force | 3 months |  | £20k  (committed) | Completed |
|  |  |  | Develop the Delivery Plan | 3 months |  |  | To be initiated |
|  |  |  | Align campaign with Manufacturing | 3 months |  |  |  |
| **Energy and Low Carbon** | 2.6 | Produce and publish the **Energy and Low Carbon Sector Plan** | Develop the Implementation Plan for the sector | 6 months |  | £10k | Commenced |
|  | 2.7 | **Energy White Paper** – determine the implications and appropriate response for Lancashire | Develop collaborations with other regions – Energy Coast and Nuclear Arc & NP11 | 6 months |  |  | Commenced |
|  |  |  | Engage with Energy North West on £2bn planned investment | 3 months |  |  | Commenced |
| **Tourism, Culture & Place** | 2.8 | Produce and publish the **Response to Covid Plan** | Develop the Implementation Plan for Response to Covid | 3 months |  |  | Commenced |
|  | 2.9 | Continue to develop the longer-term **Sector Plan for Tourism, Culture and Place** | Expand group membership to include culture and place representation and take strategic longer terms view | 6 months |  | £10k  (committed) | Commenced |
|  | 2.10 | Develop a **Campaign for Lancashire** |  | 12 months |  |  |  |
|  |  |  | Support key initiatives – Eden North (£1.2m) and City of Culture 2025 (£92k) in 2020/1 | 2 years |  |  | Commenced |
| **Digital** | 2.11 | Develop the **Digital Sector Plan** | Establish the Sector Group (led by Kam Kothia) | 6 months |  | £10k | Commenced |
| **Health** | 2.12 | Develop the **Health Sector Plan** | Establish the Sector Group (led by Stjohn Crean tbc) | 12 months |  | £10k | Commenced |
|  | 2.13 | Develop a specific **Campaign for Mental Health** | Identify the cross-cutting themes of other sectors where health is a key enabler | 6 months |  |  |  |
|  |  |  | Intervention: development of local supply chains | 12 months |  |  |  |
| **Sector Development** | 2.14 | Production of the **Local Industrial Strategy**  Validation of proposals by sector groups | Alignment of existing enabling strategies with the priorities identified by the sector groups | 6 months |  | £70k  (committed) | Commenced |
|  |  |  | Enabler-specific workshops to be scheduled to run across each Sector Group | 3 months |  |  | Commenced |
|  |  |  | Production of the Sector Plans e.g. Aerospace Recovery Plan) | 12 months |  |  | Commenced |
|  |  |  | Integration/alignment of key policy areas BREXIT, Freeports | 3 months |  |  | Commenced |
|  |  |  | Convene wider Lancashire LIS Working & stakeholder groups | 3 months |  |  | Commenced |
|  |  |  | Lancashire wide consultation on the LIS | 6 months |  |  | To be initiated |
|  | 2.15 | Production of an **Investment Strategy** to support implementation of Delivery Plans | Engagement with BEIS on the priorities of Lancashire with respect to UKSPF | 6 months |  |  | To be initiated |
|  |  |  | Alignment with emerging Town Plans | 6 months |  |  |  |
| **Enablers** | | | | | | |  |
| **Education and Skills** | 3.1 | Refresh of the **Employment and Skills Framework** |  | 3 months |  |  | Complete |
| **Innovation** | 3.2 | Implementation of the **Innovation Strategy and Plan** |  |  |  |  | Commenced |
| **Finance & Inward Investment** | 3.3 | Commission a new mapping study of **Finance for Business** of the demand and supply base across Lancashire’s economy and identify gaps for intervention | N.B. Inward Investment to be included within the Internationalisation Strategy | 6 months |  | £20k | To be initiated |
|  |  |  | Ensure that Sector Groups provide sector specific insight to the commission | 3 months |  |  | To be initiated |
|  |  |  | Identify potential candidates for the LEP Board with expertise in Investment markets | 3 months |  |  | Commenced |
|  |  |  | Identify the financial investment contribution to support the development of a business- start up ecosystem which includes accelerators and incubators (UCLAN to support) | 6 months |  |  | Commenced |
| **Infrastructure** | 3.4 | Ensure the LIS provides the economic priorities to inform a refresh of the **Strategic Transport Plan** and sets out the economic contribution of infrastructure investment | Ensure that Transport for Lancashire Group is driving the economic focus on infrastructure prioritisation | 12 months |  |  | To be initiated |
|  |  |  | Establish the important cross-border regional transport priorities for all places | 3 months |  |  |  |
|  |  |  | Refresh of Enterprise Zone Strategy | 6 months |  |  | Commenced |
|  |  |  | Digital Infrastructure will be included within the Digital Strategy |  |  |  |  |
|  |  |  | Utility Infrastructure will be included within Energy and Low Carbon Sector Plan |  |  |  |  |
| **Financial Strategy** |  | Develop a **Strategic Financial Strategy** to assure continued commitment to delivery of the SF |  | 3 months |  |  |  |
| **TOTAL INVESTMENT COST of developing the Delivery Plan** | | | | | | | **£290k** |